



**MINUTES**  
**EDC-VC BOARD OF DIRECTORS ANNUAL MEETING**  
**January 22, 2022**

**Location:** <https://zoom.us/j/99981838654?pwd=R2d6c1duROV3RVRNTGV6VzFyNTE1Zz09>

**Attendance:** Gerhard Apfelthaler – California Lutheran University  
Haider Alawami, Economic Development Representative/City of Thousand Oaks  
Stephanie Caldwell – Chambers of Commerce Alliance  
Dee Dee Cavanaugh – City of Simi Valley  
Kristin Decas – Port of Hueneme/Oxnard Harbor District  
Letitia Austin – Port of Huaneme/Oxnard Harbor Port District  
Nan Drake – E.J. Harrison Industries  
Henry Dubroff – Pacific Coast Business Times  
Harold Edwards, *Vice Chair* -- Lemoneira Company  
Bob Engler – City of Thousand Oaks  
Amy Fonzo – California Resources Corporation  
Cynthia Herrera – VCCCD  
Bob Huber – County of Ventura  
Mary Jarvis – Kaiser Permanente  
Nina Kobayashi – Mechanics Bank  
Jey Lacey – Southern California Edison  
Vianey Lopez – City of Oxnard  
Chris Meissner – Meissner Filtration Products  
Rosie Ornelas – Economic Development Representative/City of Oxnard  
Tracy Perez – VCEDA  
Andy Sobel – City of Santa Paula  
Sim Tang Paradis – City National Bank  
Cynthia Herrera – Ventura County Community College District  
Brian Tucker – Ventura County West (Liaison)  
Peter Zierhut, *Secretary/Treasurer* – Haas Automation  
Vance Brahosky NSWV Port Hueneme Division (Liaison)  
Celina Zacarias – California State University Channel Islands  
Suza Francina, City of Ojai  
Monica Gibbs – AT&T  
PJ Gagajena – City of Moorpark  
Simone Alex – City of Fillmore  
Kelly Long, *Board Chair* – County of Ventura  
Shawn Mulchay – City of Camarillo

**Absent:** Missy Perez – City of Port Hueneme  
Skyler Ditchfield– Geolinks  
Anthony Goff – Calleguas Municipal Water District (Liaison)  
IBEW Local #952  
Mike Johnson – City of Ventura  
Will Mitchell – Strata Solar Development  
Alex Schneider – The Trade Desk  
Randy Haney – City of Ojai

Trace Stevenson – AeroVironment, Inc.  
Jim Scanlon – Arthur J. Gallagher and Co

**Legal Counsel:** Nancy Kierstyn Schreiner, Law Offices of Nancy Kierstyn Schreiner

**Staff:** Marvin Boateng, Director of Lending  
Ray Bowman, EDC SBDC Director  
Monica Estrella, Grants and Contracts Manager  
Alondra Gaytan, Director of Strategic Relations  
Stephanie Gonzalez, Bilingual Marketing Assistant  
Shalene Hayman, Controller  
Vicki Meraz, Loan Program Assistant  
Kelly Noble, Office Manager  
Tracie Schneider, Communications & Marketing Manager  
Bruce Stenslie, President/CEO

**Guests:** Gloria Martinez – County of Ventura  
Brian Miller – Supervisor Kelly Long’s Office  
Paul Stamper – County of Ventura

**Call to Order:** Chair Kelly Long called the meeting to order at 3:32pm. Chair Kelly Long thanked everyone for attending.

**Amendment to the Agenda:** None

**Public Comment:** None

**Administration:** **Consideration of Amendment to the Articles of Incorporation, Article II, Purpose. Recommendation to Approve.**

Bruce Stenslie shared the background on the recommendations to update and Amend the Article II, purpose, of the EDC-VC Articles of Incorporation as part of the follow up from the EDC Strategic Plan. That noted, the EDC-VC Articles of Incorporation, initially adopted in 1996 and amended in 1999, specifically reference their purpose as economic development *in Ventura County*. In consideration of that, it has become clear it is appropriate to amend the articles to align with our actual growth and evolution as an organization. As a next step after (assuming) formally amending the Articles they will look to bring the Bylaws into better alignment as well.

Focus Area III of our Strategic Plan, Board Development, includes a Goal to consider a revision to Section 2.2 of our bylaws (on Membership number and term) “to reflect the growth of EDC’s geographic service footprint.” EDC has not defined yet what such a revision would precisely entail. That will be the task for leadership over the next several months.

Chair Long called for a motion to Amend the Articles of Incorporation, Articles II, Purpose. Dee Dee Cavanaugh moved the motion and Bob Huber seconded the motion. All Board members listed in attendance in favor, motion carried. Mary Jarvis, Celina Zacarias, Daniel Groff, Shawn Mulchy, and Jey Lacey were not present for this motion.

**Consideration to Ratify Approval of a \$300,000 Agreement with the Santa Barbara County Association of Governments, EDC Serving as Fiscal Agent for the Pacific Coast Broadband Consortium, for the Term December 21, 2021—December 31, 2022, for the Development of**

**a Santa Barbara County Broadband Strategic Plan. Recommendation to Approve.**

Bruce Stenslie shared the background of the \$300,000 Agreement with the Santa Barbara County Association of Governments (SBCAG). The recommendation for today is to approve the contract during the EDC's dark month in December. So as not to delay approval and the launch of planning activity, staff is seeking the Board's ratification of the President's signature. Staff is also recommending a second action, ratification of agreements with IPrise Communications (Bill Simmons, coordinator of our Broadband Consortium), and MM Kelly Consulting (Maria Kelly, who has worked with us previously as the Interim CEO of the San Luis Obispo County Economic Vitality Corporation and with REACH, in north Santa Barbara County). The Executive Committee approved these actions at its meeting earlier in January. Copies of the agreements are available upon request.

Chair Long called a motion ratify Approval of a \$300,000 Agreement with the Santa Barbara County Association of Governments, EDC Serving as Fiscal Agent for the Pacific Coast Broadband Consortium, for the Term December 21, 2021—December 31, 2022, for the Development of a Santa Barbara County Broadband Strategic Plan. Bob Huber moved the motion and Henry Dubroff seconded the motion. All Board members listed in attendance in favor, motion carried. Mary Jarvis, Celina Zacarias, Daniel Groff, Shawn Mulchy, and Jey Lacey were not present for this motion.

**Recommendation to Receive and File Impact Report 2021**

Bruce Stenslie discussed that in prior years, from 2012 through 2018, the EDC produced a year-end "highlights" document. Beginning in 2019 and continuing into this year the EDC is releasing an annual "**EDC Community Impact Report 2021.**" The newly released 2021 Impact Report was mailed to the registrants for our Annual Meeting today and is available for broad distribution. Developed by our communications team of Tracie Schneider and Stephanie Gonzalez, and informed by inputs from our staff and by the expertise of Elena Trevino Design, this year's report continues our focus in response to the impacts of COVID-19. The document is *not* intended to serve as a formal annual report, rather it is to provide attendees of our Annual Meeting and stakeholders throughout the year a summary of our annual impact through program services.

Chair Long called a motion to "Receive and File" *the "EDC Community Impact Report 2021"*. Kristen Decas moved the motion and Bob Engler seconded the motion. All Board members listed in attendance in favor, motion carried. Mary Jarvis, Celina Zacarias, Daniel Groff, Shawn Mulchy, and Jey Lacey were not present for this motion.

**Election of Officers, 2022**

Bruce Stenslie shared the Executive Committee's recommended slate of officers as follows:

- Chair: Harold Edwards, Limoneira Company
- Vice-Chair: Dee Dee Cavanaugh, City of Simi Valley
- Secretary/Treasurer: Peter Zierhut, Haas Automation
- President/CEO: Bruce Stenslie

The Executive Committee approved this nominated slate of officers at its meeting on January 5, 2022.

Chair Long called a motion to approve the Executive Committee recommended slate of officers as follows:

- Chair: Harold Edwards, Limoneira Company
- Vice-Chair: Dee Dee Cavanaugh, City of Simi Valley
- Secretary/Treasurer: Peter Zierhut, Haas Automation
- President/CEO: Bruce Stenslie

Chris Meissner moved to approve the motion and Nan Drake seconded the motion. All Board

members listed in attendance in favor, motion carried. Mary Jarvis, Daniel Groff, Shawn Mulchay, and Jey Lacey were not present for this motion.

### **Appointment of Executive Committee Members for 2022**

Per the Chair Nominee's direction, Bruce Stenslie shared the following slate of 2022 Executive Committee members for the board's approval:

#### **Private Sector**

- Kristin Decas, Port of Hueneme
- *Harold Edwards, Limoneira, Chair\**
- Nina Kobayashi, Mechanics Bank
- *Peter Zierhut, Haas Automation, Secretary/Treasurer\**

#### **Public Sector**

- *Dee Dee Cavanaugh, City of Simi Valley, Vice-Chair\**
- Bob Engler, City of Thousand Oaks
- Kelly Long, County of Ventura
- Andy Sobel, City of Santa Paula

#### **Economic Development Roundtable**

- Rosie Ornelas, City of Oxnard

Chair Harold Edwards called a motion to approve the following slate of 2022 Executive Committee members for the board's approval:

#### **Private Sector**

- Kristin Decas, Port of Hueneme
- *Harold Edwards, Limoneira, Chair\**
- Nina Kobayashi, Mechanics Bank
- *Peter Zierhut, Haas Automation, Secretary/Treasurer\**

#### **Public Sector**

- *Dee Dee Cavanaugh, City of Simi Valley, Vice-Chair\**
- Bob Engler, City of Thousand Oaks
- Kelly Long, County of Ventura
- Andy Sobel, City of Santa Paula

#### **Economic Development Roundtable**

- Rosie Ornelas, City of Oxnard

Henry Dubroff moved the motion and Dee Dee Cavanaugh seconded the motion.

All Board members listed in attendance in favor, motion carried. Mary Jarvis, Daniel Groff, Shawn Mulchay, and Jey Lacey were not present for this motion.

### **Recommendation to Approve the Board's 2022 Schedule of Regular Meetings**

Bruce Stenslie shared the proposed 2022 Board meeting schedule for the Board's approval as demonstrated below:

**Full board meetings are held on the third Thursday of the month at 3:30 PM.**

As in past years there are no EDC Board meetings in August and December.

**Location:** Until otherwise notified, full board meetings are held over Zoom. Once we are able to meet again in person, meetings will be at the Board Room, 4001 Mission Oaks Blvd,

Camarillo, 93012, unless otherwise noticed.

**Annual Meeting:** Please note the EDC Annual Meeting this year starts at 3:30 PM, for a business meeting from 3:30 to 4:00, followed by a larger meeting for which we've invited some 100 partners and stakeholders. That program is scheduled to run from 4:00 to approximately 5:10 PM.

<u>Month, 2022</u>	<u>Full Board</u>	<u>Location</u>
January, Annual Meeting	1/20, 3:30 PM	Zoom, on-line or phone
February	2/17, 3:30 PM	Zoom, on-line or phone
March	3/17, 3:30 PM	Zoom, on-line or phone
April	4/21, 3:30 PM	Zoom, on-line or phone
May	5/19, 3:30 PM	Zoom, on-line or phone
June	6/16, 3:30 PM	Zoom, on-line or phone
July	7/21, 3:30 PM	Zoom, on-line or phone
	No August meeting	
September	9/15, 3:30 PM	Zoom, on-line or phone
October phone	10/20, 3:30 PM	Zoom, on-line or phone
November phone	11/17, 3:30 PM	Zoom, on-line or phone
	No December Meeting	
<b>January 2023</b>	1/19/23 (Annual Meeting)	Time & Place TBD

Chair Harold Edwards called for a motion to approve the 2022 schedule of regular meetings. Amy Fonzo moved the motion and Bob Huber seconded the motion. All Board members listed in attendance in favor, motion carried. Mary Jarvis, Shawn Mulchy, and Jey Lacey were not present for this motion.

**New or Unfinished Business:** N/A

**Board Member Comments:** Chair Harold Edwards and members of the Board thanked Supervisor Kelly Long for her commitment to the EDC's Board as the Board Chair in 2021. Stephanie Caldwell thanked Kristen Decas from the Port of Hueneme for their achievements and Celina Zacarias shared that CSUCI would be announcing the new appointment of CSUCI in coming days.

Members of the Board left the General Board meeting Zoom at 3:56pm and went to the Annual meeting Zoom link at 4:00pm.

**Open Annual Meeting for Guests at 4:00 PM** Welcome & 2021 Review by Supervisor Kelly Long, EDC Chair 2021  
Priorities & Look Forward for 2022 by Chair Nominee, Harold Edwards  
Introducing EDC Staff by Bruce Stenslie, President/CEO

- **Business Spotlights:** Pandia Seeds, Inc. of Ventura and Carousel Montessori Preschool, Camarillo
- **EDC Strategic Plan, 2022:** Bruce Stenslie, EDC President/ CEO; Eric Ryan, Mission Met; Tracie Schneider, EDC Communications & Marketing Manager
- **Networking and Toast**

**Adjournment:** Meeting adjourned at 4:59 p.m. Our next meeting is February 17, 2022.

**Zoom Chat Box:** (Attached)



From henry dubroff to Everyone 04:00 PM

Hello Tracy Beard and Chris M and Sandy and so man more...

From Jaime Fall, UpSkill America to Everyone 04:00 PM

Hi everyone. Jaime Fall, Director of UpSkill America at the Aspen Institute here. I recently relocated to Port Hueneme. I've been a groupie of Bruce's for a long time.

From Kelly Noble to Everyone 04:01 PM

Nice to meet you Jamie :)

From Tracy Beard Solvang Chamber of Commerce to Everyone 04:02 PM

welcome all happy New Year 2022 Hello Henry

From Kelly Noble to Everyone 04:02 PM

It is so nice to see everyone ♥

From Dr. Raymond Bowman to Everyone 04:02 PM

hello everyone!!! great to see you all!!!

From henry dubroff to Everyone 04:02 PM

Hi Jaime: I own the weekly business journal for the region and would be happy to collect on email at hdubroff@pacbiztimes.com

From Doug Halter to Everyone 04:03 PM

Hi Everyone! Doug Halter, alternate from the City of Ventura

From henry dubroff to Everyone 04:04 PM

I'm in awe of this board and how much work gets done here.

And to Bruce for his willingness to pick up the phone and share his vision.

From Yuliana Gonzalez to Everyone 04:04 PM

Thank you for the invite. - Camarillo Hotel and Tourism Association

From stephanie caldwell to Everyone 04:04 PM

Good afternoon all! Stephanie Caldwell from the Ventura Chamber- Happy New Year!

From Celina Zacarias to Everyone 04:04 PM

Happy New Year!! From all your friends at CSU Channel Islands!!

From Nina Kobayashi to Everyone 04:04 PM

Hello - great to see everyone! Happy 25th Anniversary

Nina Kobayashi

Mechanics Bank

From Alondra Gaytan to Everyone 04:04 PM

Hey everyone! Nice seeing everyone Happy New Year!

From Jackie Hannouche to Everyone 04:04 PM

Hello everyone! Jackie Hannouche from SCORE Santa Barbara

From Marcelo Bermudez - Shokunin Access to Capital to Everyone 04:05 PM

Greetings! Marcelo Bermudez, CEO of Shokunin, Inc. - Access to Capital, Strategic Planning, and Mediation and a current 2021-2022 VCLA Cohort Member!

From Pattie Braga - VC Leadership Academy to Everyone 04:05 PM

Hello everyone! Pattie with Ventura County Leadership Academy here. Great to see so many speakers, alumni, and current cohorts on the call.

From Bruce Stenslie EDC to Everyone 04:05 PM

Kelly wins the perseverance award, for leading not just through covid but even with it for the moment.

From Stephanie González | EDC to Everyone 04:05 PM



Hello everyone! Stephanie Gonzalez Bilingual Marketing Assistant from the EDC

From Jey Lacey to Everyone 04:05 PM

Good afternoon all! Jey Lacey, Southern California Edison (Economic Development Consultant) Nice to see everyone!

From Mariah Jeffrey to Everyone 04:05 PM

Hi everyone! EDC Client Relationship Specialist here

From Monica Estrella to Everyone 04:06 PM

Great to see everyone! Happy New Year! Monica Estrella, EDC-Grants & Contract Mgr.

From Me to Everyone 04:06 PM

Happy New Year everyone! Tracie Schneider- EDC Communications and Marketing Manager

From Mary Jarvis to Everyone 04:06 PM

Good afternoon. So happy to be here with you all virtually. Hope everyone is staying safe and well in the New Year. Mary Jarvis, Kaiser Permanente

From PJ Gagajena, Moorpark to Everyone 04:06 PM

Greetings from the City of Moorpark! Good to see you all!

From Daniel Groff to Everyone 04:06 PM

Happy New Year everyone! Daniel Groff, Moorpark City Council

From Rosie Ornelas to Everyone 04:07 PM

Hi Everyone! Great to see everyone here! Rosie Ornelas - City of Oxnard representing the Economic Roundtable

From Susy Lopez-Garcia (Community Action of VC) to Everyone 04:07 PM

Hello Everyone! Susy Lopez-Garcia, Executive Director @ Community Action of Ventura County & also a current VCLA Cohort Member

From stephanie caldwell to Everyone 04:07 PM

Great news! \$1M in loans!

From Danna Stroud | GO-Biz Central Coast to Everyone 04:07 PM

Good afternoon! Danna Stroud, GO-Biz Business Development Specialist, Central Coast (based in Paso Robles) Happy #25!

From Atticus Reyes-Asm. Bennett to Everyone 04:08 PM

Hi y'all! Atticus Reyes from the Office of Assemblymember Steve Bennett

From Vanessa Bechtel to Everyone 04:08 PM

Filled with gratitude to the entire EDC team for your tremendous service to Ventura County and our entire region. Kelly, we are sending healing thoughts to you and thank you so much for your commitment to our community!!

From SHawn Mulchay to Everyone 04:08 PM

Hi Everyone! Go EDC! Shawn Mulchay, Mayor, City of Camarillo

From Cary Glenn-City of Ventura to Everyone 04:08 PM

Greetings from the Economic Development Division at the City of Ventura!

From Carolyn Merino Mullin - she/ella (OPAC) to Everyone 04:08 PM

Hello, everyone! Carolyn Merino Mullin @ Oxnard Performing Arts Center Corporation (OPAC)

From Guy Smith to Everyone 04:08 PM

Guy Smith, EDC Strategic Associate, South Santa Barbara County

From Shelby Arthur to Everyone 04:09 PM

Hi everyone! Happy to put so many faces to names here today. I'm a Strategic Alliance Associate in SB County, helping with outreach and business support throughout the northing region. Great to see everyone!

From henry dubroff to Everyone 04:09 PM

Greetings from Pacific Coast Business Times your weekly business journal for the Central Coast. If you don't know about us check out [www.pacbiztimes.com](http://www.pacbiztimes.com).

From Georg Winkler, Economic Development Manager, City of Camarillo to Everyone 04:09 PM

Hello from the City of Camarillo. Very proud of the work EDC has accomplished. Great job and thank you for all you do for our business community!

From Vanessa Bechtel to Everyone 04:09 PM

Henry, we definitely all know and love you!!

From Zubi Olin to Everyone 04:09 PM

Hello everyone, Zubi Olin

From Nina Kobayashi to Everyone 04:10 PM

I was just thinking that Vanessa! 🌍

From Stuart Orlinsky to Everyone 04:10 PM

Hello everyone, Stuart Orlinsky from Child Development Resources of Ventura County and VCLA Cohort member.

From henry dubroff to Everyone 04:10 PM

Thanks Vanessa and Nina and welcome Zubi!

From Gloria Martinez to Everyone 04:11 PM

Gloria Martinez, County of Ventura Economic Vitality Manager... Thank you Bruce, Ray, Tracie, Bill, Steph, Kelly, Alondra and others from the EDC team for all your do for our County.

From Meredith Hart to Everyone 04:12 PM

Hello from the other half of the City of Ventura ED team!

From Bob Engler to Everyone 04:14 PM

Hello

Everyone from Thousand Oaks!

From Eric Zackrison to Everyone 04:14 PM

Eric Zackrison, SB, EDC business advisor and UCSB Professor

From Erin Fredregill to Everyone 04:14 PM

Erin Fredregill, Santa Barbara, Social Media Strategy Consultant and EDC Marketing Advisor

From Melissa Forziat to Everyone 04:16 PM

Hello, everyone! I am Melissa Forziat, Small Business Marketing Consultant and Ventura SBDC Advisor

From stephanie caldwell to Everyone 04:16 PM

Kelly,

From Paul Stamper to Everyone 04:16 PM

Congratulations Supervisor Long and thank you for your leadership!

From Andy Sobel - Santa Paula City Council to Everyone 04:17 PM

Kelly, thank you for your excellent leadership and guidance.

From stephanie caldwell to Everyone 04:18 PM

Kelly, thank you for your service and time. This has been a difficult time for our County. The focus and emphasis that you have placed on economic development has been refreshing. We appreciate your leadership!

From Gloria Martinez to Everyone 04:18 PM

Congratulations Supervisor Long for you and the Board's unwavering support of our small businesses.

From Rosie Ornelas to Everyone 04:18 PM

Thank you for always being so welcoming and warm Supervisor Long! And especially for always supporting our business community!

From Rebecca Evans to Everyone 04:18 PM

Congratulations Supervisor Long and Harold Edwards 🎉👏👏

From Stephanie González | EDC to Everyone 04:20 PM

Check out the EDC's 2021 Community Impact Report online!

English: <https://edcollaborative.com/wp-content/uploads/2022/01/EDC-Community-Impact-Report-2021.pdf>

Spanish: <https://edcollaborative.com/wp-content/uploads/2022/01/EDC-Informe-de-Impacto-Comunitario-2021.pdf>

From Kevin McVeary to Everyone 04:20 PM

Thanks Bruce! Happy to be here.

From Alondra Gaytan to Everyone 04:20 PM

EDC loves our SBDC Business Advisers!! Thank you guys for being there for our Small Businesses during these difficult times! You guys Rock!!

From Eric Zackrison to Everyone 04:22 PM

WOOHOO!

From henry dubroff to Everyone 04:23 PM

Quick shout out to Gonzalo Fernandez. In the dictionary under "Technical Assistance." there is a photo of him. Thanks for holding my hand through countless platform and paperwork issues.

From SHawn Mulchay to Everyone 04:23 PM

Thank you, Kelly. You've been instrumental for our Board and EDC over the last year. You've done a great job! BIG Thank You to EDC Team as well. You have facilitated several small business economic programs for the City of Camarillo. Just this week I was approached by a Camarillo Small Business Owner who was a recipient of a loan from the Camarillo Loan Fund administered via EDC. He was so grateful for the financial resource and how easy it was working with EDC to secure it. Great Job!

From Stephanie González | EDC to Everyone 04:24 PM

Thank you advisors and Client Services Specialists for all the hard work you have done to help these businesses.

From henry dubroff to Everyone 04:24 PM

Hello to Guy Smith and thanks for being part of the SBDC team.

From Kelly Long to Everyone 04:26 PM

Thank you Bruce and everyone for the recognition. It is such a pleasure to work with all of you for the good of our community and businesses. I'm pretty speechless and that take a lot! :) Happy to be on the mend from COVID and hope everyone keeps healthy! Congrats to Harold, Dee Dee, Peter, Bruce and all of EDC. It is going to be a great 2022!

From Mike Powers to Everyone 04:27 PM

We at the County are deeply grateful for our partnership with Bruce and the awesome EDC Team. Our partnership is stronger than ever and only going to grow. So appreciate Supervisor Long's leadership as Chair and super excited to partner with Harold Edwards in his role as incoming Chair to continue to support business and jobs in our County!

From Guy Smith to Everyone 04:27 PM

Thank you. Henry Happy that we're both supporting an amazing organization.

From Bruce Stenslie EDC to Everyone 04:27 PM

You are so welcome Kelly!! We'll share all those testimonials!

From Robert to Everyone 04:27 PM

ROBERT CAMPANA, PanDia Seeds / Leaf'd Box, C: (805) 216-9770, robert@pandiaseeds.com

From Carolyn Merino Mullin - she/ella (OPAC) to Everyone 04:28 PM

Very inspiring work, Robert! 🍌🌱

From Bruce Stenslie EDC to Everyone 04:28 PM

Robert thanks so much. Extraordinary work. So appreciated!!

From henry dubroff to Everyone 04:29 PM

Pandia Seeds sounds like a great story.

From Robert to Everyone 04:31 PM

Thank you Simona! You do a wonderful job!

From Bruce Stenslie EDC to Everyone 04:31 PM

Simona, you rock!

From Mariah Jeffrey to Everyone 04:31 PM

Very well spoken Simona

From Simona Racek to Everyone 04:32 PM

Thank you all. Robert, it is a true pleasure working with you!

From Dr. Raymond Bowman to Everyone 04:32 PM

Thank you so much Robert...what an amazing business! We are all so proud of your achievements!

From Stephanie González | EDC to Everyone 04:32 PM

Great work Simona and Robert!

From Vanessa Bechtel to Everyone 04:33 PM

So needed!! Thank you so much for all you are doing to support our child care providers!!

From Stephanie González | EDC to Everyone 04:36 PM

Great work Loan team, Robin, and Beth! Very inspiring to hear how you are helping our future leaders

From Shalene Hayman to Everyone 04:36 PM

Its great to see everyone. Happy New Year!

From Carousel Montessori to Everyone 04:38 PM

Thank you for the opportunity! We can be reached at [carouselmontessori@gmail.com](mailto:carouselmontessori@gmail.com). You can also check us out at [www.carouselmontessori.com](http://www.carouselmontessori.com) or on FB and IG. Nice to meet you all!

From Stuart Orlinsky to Everyone 04:40 PM

Thank you for opening especially during this pandemic, we need more early care and education providers in this County.

From Melissa Forziat to Everyone 04:43 PM

Great to see Eric here!

From Simona Racek to Everyone 04:43 PM

Congratulations Carousel Montessori! Thank you, Gonzalo, for deciding not to retire yet. Your expertise and human centered approach is much needed in the finance world! Thank you, Martin, for all your hard work. Let's do some export loans! :)

From Eric Ryan to Everyone 04:43 PM

Great to see all of you!

From Stephanie González | EDC to Everyone 04:43 PM

Check out the EDC's 2021 Community Impact Report online!

English: <https://edcollaborative.com/wp-content/uploads/2022/01/EDC-Community-Impact-Report-2021.pdf>

Spanish: <https://edcollaborative.com/wp-content/uploads/2022/01/EDC-Informe-de-Impacto-Comunitario-2021.pdf>

From Jeffrey Lambert, VCCF to Everyone 04:43 PM

I LOVE the formal EDC Staff photo on the cover...very good looking group!!!

From Shelby Arthur to Everyone 04:43 PM

Bravo Tracie and Stephanie!

From Alondra Gaytan to Everyone 04:43 PM

Great work to our Marketing team!! Cheers Steph and Tracie!!!

From Simona Racek to Everyone 04:44 PM

Great team photo indeed!

From Alondra Gaytan to Everyone 04:44 PM

Thanks for the compliment Jeffrey!

From Vanessa Bechtel to Everyone 04:44 PM

Couldn't agree more!!!

From Rosie Ornelas to Everyone 04:44 PM

Great job Tracie and Stephanie! Your hard work is very much appreciated!!!

From Alondra Gaytan to Everyone 04:45 PM

Eric Ryan, Thank you so much for your support through our Strategic Plan! Excellent Work !!!

From Stephanie González | EDC to Everyone 04:45 PM

Thank you everyone! I couldn't do it without Tracie's guidance and leadership

From Bruce Stenslie EDC to Everyone 04:45 PM

Thanks Eric, no offense intended!!

From Me to Everyone 04:45 PM

And I couldn't do it without Stephanie! Thank you everyone!

From Dr. Raymond Bowman to Everyone 04:48 PM

Thank you so very much for your leadership in our strategic planning process. You Rock!!

From Simona Racek to Everyone 04:48 PM

Congratulations Steph and Tracie! You are doing such a great work together. Thank you!

From Dr. Raymond Bowman to Everyone 04:48 PM

Thank you so much Eric!!

From Simona Racek to Everyone 04:49 PM

Thank you Eric for making think of a strategic plan for everything I do now!

From Bruce Stenslie EDC to Everyone 04:52 PM

Tracie is one, among many, of our rising stars! Thanks for all you do Tracie!

From Atticus Reyes-Asm. Bennett to Everyone 04:52 PM

Go Dolphins!

From Stephanie González | EDC to Everyone 04:53 PM

Go Dolphins! Great work team!

2022 Strategic Plan Overview: <https://edcollaborative.com/wp-content/uploads/2022/01/EDC-Strategic-Plan-Overview-2022.pdf>

From henry dubroff to Everyone 04:53 PM

Very excited to hear of so many CI grads on the EDC staff.

From Stephanie González | EDC to Everyone 04:53 PM

2022 Strategic Plan Overview: <https://edcollaborative.com/wp-content/uploads/2022/01/EDC-Strategic-Plan-Overview-2022.pdf>

From Gloria Martinez to Everyone 04:53 PM

GREAT presentation Tracie!!

From Kelly Long to Everyone 04:53 PM

Thank you Eric Ryan, Bruce, and Tracy for sharing our strategic planning process. It is very exciting to have our board adopt this along with our Mission and Vision Statements. Exciting work to be done!

From Celina Zacarias to Everyone 04:53 PM

So proud of all of our CSU Channel Islands Alumni!!

From Pattie Braga - VC Leadership Academy to Everyone 04:53 PM

What an amazing team you have, EDC!

From henry dubroff to Everyone 04:54 PM

Maybe now you can redo the strategic plan for the CI Foundation Board.!

From Dr. Raymond Bowman to Everyone 04:54 PM

Thank you Tracie..Its such a joy to have you as part of our team!!

From henry dubroff to Everyone 04:54 PM

Well done Tracie.

From Me to Everyone 04:54 PM

Thank you everyone!

From Shalene Hayman to Everyone 04:54 PM

Thanks Bruce

From Murtaza Mogri to Everyone 04:56 PM



Thank you to the EDC team for all of their work and positive impact on our communities!

From Marni Brook (she/her) to Everyone 04:58 PM

We at WEV are so thankful for our partnership with the team at EDC and the great leadership here in our community that consistently support business. Thanks everyone!

From Bruce Stenslie EDC to Everyone 04:58 PM

I have some Ventura Spirits product in hand!

From Tracy Beard Solvang Chamber of Commerce to Everyone 04:58 PM

thank-you all

From Bruce Stenslie EDC to Everyone 04:59 PM

Thank you Marni and WEV!

From Rebecca Evans to Everyone 04:59 PM

Hear hear!

From Shelby Arthur to Everyone 04:59 PM

Thank you everyone!

From Stephanie González | EDC to Everyone 04:59 PM

Thank you everyone for coming

Check out the EDC's 2021 Community Impact Report online!

English: <https://edcollaborative.com/wp-content/uploads/2022/01/EDC-Community-Impact-Report-2021.pdf>

Spanish: <https://edcollaborative.com/wp-content/uploads/2022/01/EDC-Informe-de-Impacto-Comunitario-2021.pdf>

From Sylvia Martini to Everyone 04:59 PM

Wonderful event! Happy and healthy 2022!

From SHawn Mulchay to Everyone 04:59 PM

Cheers & Thank you!

From Stephanie González | EDC to Everyone 04:59 PM

2022 Strategic Plan Overview: <https://edcollaborative.com/wp-content/uploads/2022/01/EDC-Strategic-Plan-Overview-2022.pdf>

From Tony Elliott to Everyone 04:59 PM

cheers!

From Eric Ryan to Everyone 04:59 PM

Well done, everyone.

From Mariah Jeffrey to Everyone 05:00 PM

Thanks to all of our presenters! So glad to be apart of the EDC

From Alondra Gaytan to Everyone 05:00 PM

Thanks Vanessa!!

From Stephanie González | EDC to Everyone 05:00 PM

It is so nice to see you Vanessa!

From Shalene Hayman to Everyone 05:00 PM

Grateful to part of the team. Thanks Bruce for you leadership.

From Petra Puls to Everyone 05:00 PM

so sorry i had to join late! Look forward to reviewing the plan

From Me to Everyone 05:00 PM

Thank you everyone for attending! Truly grateful for your partnerships.

From Vanessa Bechtel to Everyone 05:00 PM

So thankful for all of you and Stephanie and Alondra, we are so lucky to share the hallway with you!!

From Harold Edwards to Everyone 05:01 PM

Thanks to all. I look forward to working with you in the coming year.

From Adam Chapnick to Everyone 05:01 PM

Mazel Tov, EDC! Great to be a part of the extended family! 🙌🙌🙌

From henry dubroff to Everyone 05:01 PM

Congrats to Harold - truly a man for all seasons.

From Vanessa Bechtel to Everyone 05:01 PM

Love this!! Have to run to my 5 p.m. but so thankful to you!

From Stephanie González | EDC to Everyone 05:01 PM

Likewise, thank you Vanessa!

From Eric Zackrison to Everyone 05:02 PM

HAPPY NEW YEAR, Great event and lovely to get to see you all.

From Adam Chapnick to Everyone 05:02 PM

YEAH RAY!!!

From Stephanie González | EDC to Everyone 05:02 PM

Happy New Year everyone! Thank you all for attending 🥳

From Tracy Beard Solvang Chamber of Commerce to Everyone 05:03 PM

thank-you Bruce and Ray for the team in Ventura

From henry dubroff to Everyone 05:03 PM

Big hello to Maria Kelly who has stalked me from EVC to REACH to EDC.

From Douglas Korte to Everyone 05:03 PM

It's a pleasure and a privilege to be part of this team. Here's to a great next 25 years!

From Alondra Gaytan to Everyone 05:03 PM

Congratulations Harold, our New Chair! Dee Dee our New Vice Chair and Peter Zierhut our Secretary/Treasure! And of course Bruce our Leader and visionary!

From henry dubroff to Everyone 05:09 PM

I'm going to hop off in the few but great seeing everyone.

Great job!!

From Peter Zierhut to Everyone 05:10 PM

Good to see you Henry. Hope we can get back to in-person!

From Eric Zackrison to Everyone 05:12 PM

Gotta run. Thanks!

From henry dubroff to Everyone 05:15 PM

That's a good program.

Thank you for reminding me Rebecca.

From Kevin McVeary to Everyone 05:15 PM

That was my 5 year old Mae. :-)

From Rosie Ornelas to Everyone 05:16 PM

Great event Tracie and EDC Team! Great to see everyone and looking forward to continuing to work with all of you in 2022!

From Kevin McVeary to Everyone 05:16 PM

Thank you all!

From Maria Kelly to Everyone 05:16 PM

Thank you all! Great job - looking forward to the great work ahead!